November 29, 2016

Mr. John Robert Smith  
Director, Technical Assistance Program  
Smart Growth America  
1707 L St. NW, Suite 250  
Washington, DC 20036

Subject: One-Year Progress Final Report (September 29, 2016), Joint Technical Assistance Project of the City of Alcoa and Knoxville Regional Transportation Planning Organization (Use of Smart Growth Zoning for Small Cities)

Dear Mr. Smith:

In reference to the above, this final correspondence is to inform you of our one-year progress. A six-month progress report was provided to you by written correspondence dated March 28, 2015.

Although the bulk of progress took place leading up to our six-month reporting window, with staff presenting changes well received and in short order, we continue to work on tools for implementation. As reported previously, the next step is to have the master plan updated for the Alcoa West Plant site—the area of focus for mixed use development during Smart Growth America's visit. Further discussions with the developer will likely take place after the holidays. With that said, we are happy to report that the City of Alcoa will also be playing a larger role in the site's development. This role involves partnering with the developer to be responsible for construction and oversight of all roadway and utility infrastructure improvements.

If you have any questions, please let us know.

Sincerely,

Jeremy Pearson, AICP  
Planning and Codes  
City of Alcoa

Sincerely,

Jeff Welch, AICP  
Director, Knoxville Regional TPO