### **Presentation objectives**

- Understand vulnerabilities
- Learn to PLAN your outreach
- Tools for working with difficult audiences



Why are some meetings less successful than others?

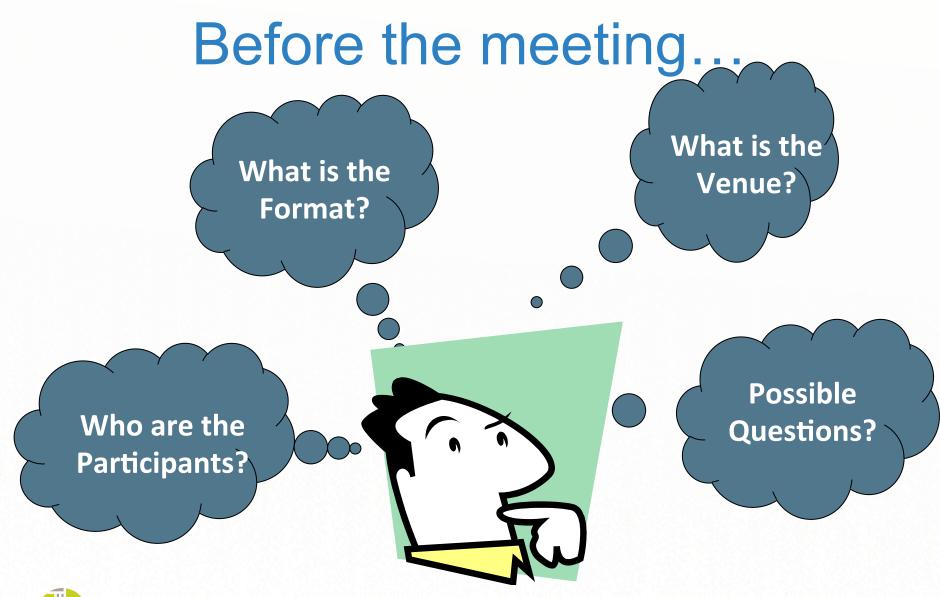
- Indications of a predetermined outcome or preference
- Project appears driven by outsiders/federal government
- Lack of friendly audience participants
- No strong moderator
- Weak coalition



## Organizing and Outreach

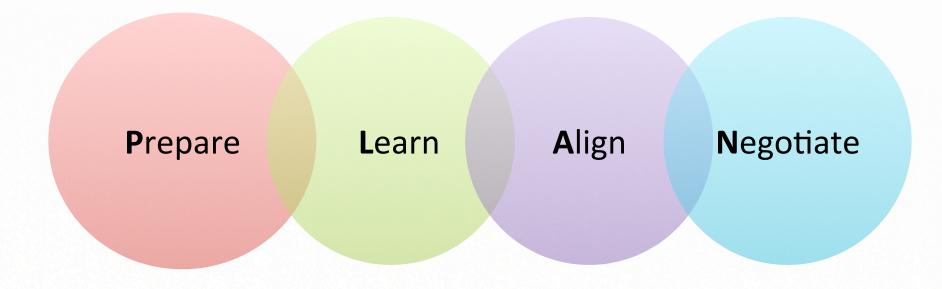
- Develop working groups
- Meet regularly with closest partners
- **Offer** resources, ideas, materials to partners (don't always ask, offer as well)
- Have ONE point of contact





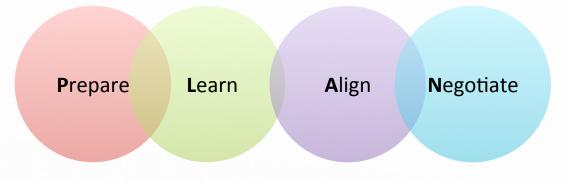


### **Planning for success**





### **Planning for success**



Prepare appropriately

Lean about attendees and listen for potential conflicts

Align with others

## Negotiate with those who might raise concerns or surface conflicts



### There are three kinds of people when it comes to sustainable communities

- The friendly people who agree with you and want to work with you
- The undecideds who can be and need to be persuaded
- The hardcore opponents who will never agree with you and are trying to derail you



# Some people will pick apart the project if it is predetermined





# The role of "fear" in today's discourse

- Be prepared to hear some opposition that includes fears and being afraid of change.
- RESPECT people's fears, don't disregard them.
- Offer solutions to allay those fears, and reassure people that they are in charge of their own community



Be proactive.

You want to consistently reinforce: "This is a community driven process in which we decide what our future should look like."



#### **Role of Government**

- "The government is going to spend our tax dollars no matter what, We' re here to get a say in how they' re spent."
- "This is a **democratic process**, driven by the community, so we can decide what we want our future to look like."



#### **Property Rights**

- "When you make decisions that increase congestion, raise our taxes, and increase the school load, then you impact all of our property rights."
- "We have always been a land of rights AND responsibilities."



#### **Community's Future**

- "A community that fails to plan will face more congestion, traffic and higher taxes."
- "We want our children and grandchildren to be able to live here."
- "Making our community attractive and preparing for growth allows businesses to know what to expect and plan for their future."



#### **Personal Stories**

- Why you love your town/city/area
- Examples of failed local planning
- Local or state ordinances that already require planning (if applicable)



# Some opponents are only interested in disrupting the process





# What is the opposition to Sustainable Communities?





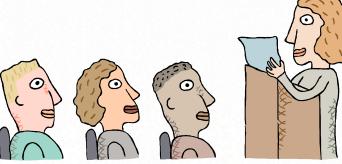


- United Nation's Agenda 21, New World Order,
- The three "E"s: Environment, Equity, Economy
- "Sustainability", climate change is a hoax
- Federal government coming in and taking your land away
- Social engineering designed to make us all live in dense city apartments, get rid of cars



## Why the attacks?

- Primary Reasons:
  - Audience is very skeptical of government and is responsive to an anti-smart growth message
  - Organizational and messaging failures by coalitions





### Anticipating the Opposition

Them on Them	Them on You
Their main message.	Their criticism.
You on Them	You on You
Your response to get back to your message.	Your main message.



- "I' m here to stick up for my **property rights** and to maintain my freedoms."
- "I want to be able to live the **lifestyle** I want without anyone coming and telling me how to change to meet their ideals."

Them on Them	Them on You
You on Them	You on You
Smart Growth	America

Making Neighborhoods Great Together

- "You want to change the **zoning** to take away my property rights so it will be impossible for me to sell my land later."
- "Government has no place in making decisions like this."
- "This is an **illegitimate process**, driven by socialists at the U.N."





- "We can use this process to make decisions to protect **our property rights and provide certainty for the future**."
- "This will help our businesses and our economy."

• "Disrupting this process means that others don't get the freedom to participate in our local process."

Them on Them

You on Them

Them on You

You on You



- "This is our community's planning process, and we all deserve the **right to be heard**."
- "We need to **plan for our future**. This is an opportunity for everyone to share their ideas and priorities for our community."
- "I want to be a part of this to make sure my great community is there for my kids and grandkids."





### Next steps and practical application

- Make your websites and public documents in plain language, not planner or engineer industry terms.
- If you received a funding grant from the federal gov't, don't just post the grant docs and think that equals outreach.
- **KNOW** if opposition is organizing
- Plan ahead to anticipate challenges





